

The Hidden Cost of Poor Lighting in Industrial Workplaces: Impact on Safety & Performance.

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Abstract

This paper shows that poor industrial lighting is often an overlooked workplace hazard. Using incident reports and worker stories, I look at how bad lighting leads to accidents, eye strain, and lower productivity. The evidence points to clear safety and economic benefits from targeted lighting upgrades, a point that traditional risk assessments often miss.

1. INTRODUCTION

Last summer, during my internship, I walked through a dim warehouse and noticed workers squinting at labels and moving carefully around machines. This made me interested in how lighting affects workplace safety. While most safety talks focus on machinery or chemicals, poor lighting quietly harms both wellbeing and efficiency. In this paper, I explain why lighting should be a bigger focus in workplace safety, especially in manufacturing and logistics.

2 Literature Review

2.1 Lighting Fundamentals in Industrial Contexts

Grandjean (1988) showed that good visual performance depends on the right lighting contrasts. Still, many workplaces use old standards. My review suggests that current HSE guidelines (2022) do not fully address glare problems in today's high-bay work areas.

2.2 The Accident Connection

When I looked at HSE data from 2021 to 2023, I found that almost 18% of slip or trip incidents happened in areas with lighting below 200 lux. This is much less than the 500-lux minimum needed for detailed work. This link needs more study.

2.3 Productivity Implications

I was most surprised by the effect on productivity. A German study (Bauer et al., 2019) found that packaging line errors fell by 14% after adjusting lighting to reduce eye strain. This shows that lighting is more than just a comfort issue.

3 Methodology

My approach blended three strands:

- **Document Analysis:** Scrutinised 120 RIDDOR reports mentioning lighting conditions.
- **Worker Perspectives:** Conducted informal chats with 30 warehouse operatives (anonymised).
- **Cost-Benefit Modelling:** Compared lighting retrofit costs against accident reduction data from a Birmingham automotive plant.

It is important to note that most of the workers I spoke with worked night shifts, which is a limitation of this study.

4 Findings

4.1 Safety Impacts

Lighting Level	Reported Near-Misses	Musculoskeletal Complaints
< 200 lux	73%	41%
> 500 lux	22%	18%

One worker's comment stuck with me: "You're constantly leaning into shadows to read dates – by Friday, your neck's killing you."

5 Economic Realities

The Birmingham case showed:

- **£28,500** average lighting upgrade cost per zone
- **37% reduction** in handling accidents within 6 months
- Payback period: **14 months** via reduced absenteeism alone

6 Discussion

In my view, three main issues stand out:

- **The Glare Gap:** Current standards ignore LED glare from shiny surfaces, which is becoming a bigger problem in automated facilities.
- **Ageing Workforce:** Older employees, like many I interviewed, need two to three times more light than 25-year-olds, but lighting designs rarely take this into account.
- **Energy Efficiency Paradox:** Many companies install 'green' LEDs, but often pick cool-white bulbs that cause more eye strain compared to warm-spectrum options.
- I was surprised to find that workers are rarely asked about lighting placement during facility upgrades.

7 Conclusion & Recommendations

Based on these findings, I suggest the following:

- **Conduct "shadow audits":** Map high-risk low-light zones quarterly (not just annual checks)
- **Prioritise task lighting:** Target investments where visual precision matters most
- **Involve workers:** Simple fixes like adjustable workstation lamps emerged as highly valued in my conversations

Future research should look at how lighting affects circadian rhythms, which I did not have time to study in detail.

References

1. Health and Safety Executive (HSE). (2022). Lighting at Work (HSG38).
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3. Grandjean, E. (1988). *Fitting the Task to the Man* (5th ed.). Taylor & Francis.